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Recommendation No. 6

The DD/I arrange with appropriate State and Defense officials the assignment of able ONE staff officers to their policy planning staffs for specific tours of duty. Reciprocal arrangements should be encouraged.

Action

The AD/NE discussed this recommendation on at least two occasions with Mr. W.W. Rostow and Mr. W.P. Bundy individually. A specific ONE officer by name was offered to each of these men. [REDACTED] Chief of our NE Staff, was suggested to Mr. Rostow, and Messrs. Henry Owen and John Ford of Mr. Rostow's staff discussed the proposal with [REDACTED]. Mr. Rostow has adequate staff to cover the Near East, and the only possible vacancy on Mr. Rostow's staff appeared to be Western Europe. However, further discussions revealed that the Policy Planning Council is now reviewing its whole administrative situation as well as its space problem. The Council feels that it would be extremely difficult to accommodate another member at this time. Nevertheless, the Council agrees with the desirability of having an ONE officer assigned to it. Mr. Ford assured us that he would be in touch with Mr. Kent or [REDACTED] about 1 July 1963 to pursue this objective.

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[REDACTED], an ONE Far Eastern officer presently assigned to the National War College, was suggested to Mr. Bundy, who agreed to think about it. However, this possibility was recently overtaken by events when it was decided that [REDACTED] would be an admirable choice as the DD/I representative on the [REDACTED]. We plan to approach Mr. Bundy again with another suitable nominee when our own internal ONE staffing pattern becomes a little clearer. We are presently engaged in career planning for several of our more senior analysts with the hope of developing some other stimulating and rewarding assignments (e.g., an ONE officer in [REDACTED]).

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Recommendation No. 9

The AD/NE request the Director of Central Intelligence to ask the State Department for the services on the Board of National Estimates of a named individual of ambassadorial rank.

SUGGESTED EXECUTIVE DIRECTOR ACTION: Do

you consider Mr. Kent's action thus far to be satisfactory?

☒ yes ☐ no. Do you want to request a written status

report on the progress in implementing this recommendation?

☐ yes ☒ no. Any particular suspense date? _____.

Recommendation No. 8: "The policy of having a representative from each of the three military services on the Board be reconsidered."

Executive Director comments from A-174: "Inasmuch as the DD/I's position on this recommendation was not clearly indicated in his 7 December memorandum, approval is held in abeyance pending further comment by the DD/I.

DDI comments from ER 63-4451: "The policy of having a representative from each of the military services on the Board has been reconsidered and it is not now planned automatically to have such coverage. Board members will be chosen for their abilities and background irrespective of whether they are civilian or military. I am also going to suggest to the Director that henceforth all Board appointments be limited to two years at which time they will be reviewed and extended at the Director's pleasure upon DD/I recommendation.

SUGGESTED EXECUTIVE DIRECTOR ACTION: Although this recommendation has never been formally approved, the DDI's comments above indicate he is proceeding as if it has been approved. I suggest we consider action complete on this recommendation. ✓ agree ___ disagree.

Recommendation No. 9: "The AD/NE request the Director of Central Intelligence to ask the State Department for the services on the Board of National Estimates of a named individual of ambassadorial rank. "

Executive Director comments from A-174: "Approve with understanding that DD/I will submit list of possible candidates for the Director's pursual with the Secretary of State. "

DDI comments from ER 63-4451: "The AD/NE has already had some discussion with the Director on this proposal. The AD/NE intends to broach this subject again at an opportune time with a list of suitable names for the Director to submit to the Secretary of State for the latter's consideration. "

SUGGESTED EXECUTIVE DIRECTOR ACTION: Do you want to set a firm suspense date for Mr. Kent to obtain the DCI decision on this? ____yes /no.
If yes, what date? ____.

Recommendation 11a: "The AD/NE terminate as a matter of regular practice the use of ONE consultants in panel consultations. "

Executive Director comments from A-174: "Action on this recommendation is held in abeyance pending decision from the DCI.

DDI comments from ER 63-4451: "AD/NE and I have discussed both of these matters and feel that the final decision lies with the DCI. I am looking to the AD/NE to consult further with him on the subject. It is my thought that regular use of the Princeton Panel will be terminated. ONE will, of course, hope to consult with properly cleared individuals outside the Agency who can make constructive contributions to our estimates.

SUGGESTED EXECUTIVE DIRECTOR ACTION: It is my understanding that the DCI wishes to continue using the Princeton Panel. I recommend we advise the DDI that recommendation 11a has been disapproved.

☒ yes ☐ no.

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1 July 63
Admin's

to being

DISAPPROVED

to consider recommendation

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Recommendation No. 15: "The AD/NE, in consultation with USIB representatives, establish firm guidelines delineating the conditions under which a post-mortem and/or validity study be prepared.

DDI failed to comment (in ER 63-4451) on the progress made in implementing this recommendation. The DDI response of 7 December 1962 concurred in this recommendation and stated "This problem is under active study."

SUGGESTED EXECUTIVE DIRECTOR ACTION: Do you consider this recommendation of sufficient importance to request a written progress report? yes ☒ no.
If no, I will call [REDACTED] and request an oral report. ☒ agree ☐ disagree.

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DONE - 1 July 63 -- [REDACTED] to render
oral report to [REDACTED] 25X1A9a

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Recommendation No. 17: "The DD/I transmit a personal copy of each estimate to selected Government officials to widen the readership and increase the influence of estimates among policy makers. Each copy should be accompanied by a personal letter from the DCI, DDCI, or DD/I requesting an evaluation and comments on its utility."

Executive Director comments from A-174: "Approve, with understanding that DCI will send out the personal copies based on mailing list prepared by DD/I, and that where a particularly good estimate is finished the Executive Secretary of USIB will prepare the covering letter."

DDI comments from ER 63-4451: "I feel that this recommendation would call for a rather cumbersome and difficult procedure. The selection of just which officials should receive which estimates could be delicate and complicated. The creation of the "CIA Memorandum" goes a long way toward meeting the spirit of this recommendation. These memoranda are being distributed to selected government officials who have an interest in the special subjects being reported upon."

SUGGESTED EXECUTIVE DIRECTOR ACTION: It appears that the DDI is hopeful the "CIA Memorandum" will satisfy this recommendation, do you agree with his approach? yes no. If no, shall I instruct the DDI to implement the recommendation as it now stands. yes no.

Recommendation No. 20: "The DD/I establish the policy of holding face-to-face discussions between appropriate estimators and U.S. policy making officials on the terms of reference of each forthcoming national intelligence estimate; that the notes of such discussions be appended to the present terms of reference for each forthcoming estimate.

Executive Director comments from A-174: "Approve, with understanding that the DD/I go all out to arrange these discussions. "

DDI comments from ER 63-4451: "There are certainly situations when the type of discussion recommended would be of definite assistance to our estimators, but this is not necessarily always so. It is my thought that we should undertake this on an ad hoc basis when the AD/NE and I feel that a particular estimate will benefit from such discussions rather than to demand time from busy officials as a matter of routine.

SUGGESTED EXECUTIVE DIRECTOR ACTION: Do you concur with the DDI's response? ☒ yes ☐ no.
If no, I shall instruct the DDI to implement the recommendation as it now stands. ☐ yes ☐ no.